



How to do Research in the Navigators@LaSIGE

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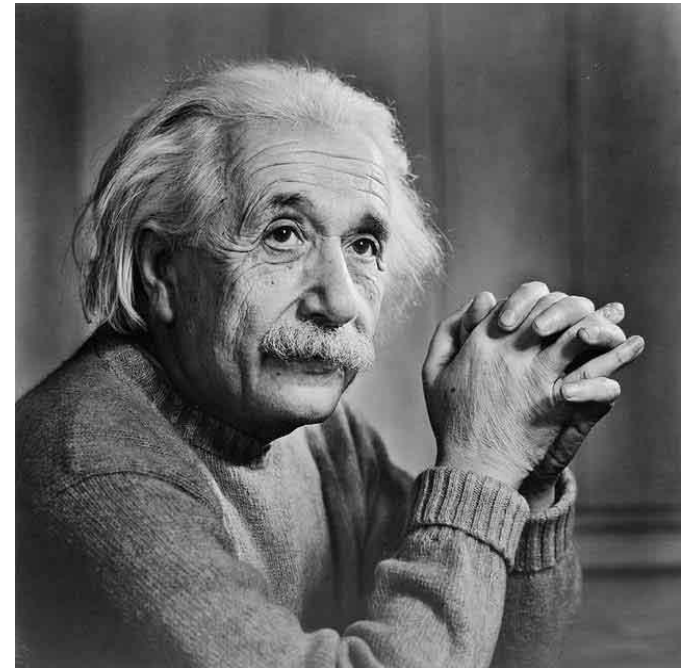
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<http://www.navigators.di.fc.ul.pt/>

<http://lasige.di.fc.ul.pt/>

Academia



Academia

(if you move in the first division)



- Highly competitive environment
 - Funding
 - Publishing
 - Impact
- Good researchers are high-competition athletes



Main issues

Define your Objectives

(Different Objectives at Different Levels)

Level	Publication	Quantity/yr
Undergrad	Meetings, soft pubs	1
Masters	Nat. Conf. A	1 or 2
	Nat. Journal A or Int. Conf. B	0 or 1
PhD/Pos-Doc	Int. Conf. A	1+
	Int. Journal A	1+
	Int. Conf. B	2+

Read a lot!

- Which are the conferences and journals on your field?
 - When you have the relevant list, go to the Internet and read the title (and maybe the abstract) of most papers published there over the last ten years
 - Download the ones you think are interesting (in accordance with your advisor) and read them
 - Periodically, go to the conference/journal website to see what is new

Read a lot!

- How many papers per week?
 - there are no magic figures, but, when you are starting, be prepared to, *on average*:
 - explore 5 to 10 per week (abstract, intro, concl.)
 - read 3 to 5 per week
 - this includes: course assignments, your advisor suggestions, your initiative
 - it depends of the phase of your research



Read a lot!

(Don't worry if you don't understand everything)

- For each paper you read:
 - Ask yourself whether you understood it:
 - can you explain it *in your own words*?
 - Exercise your critical view!
 - Is the problem relevant?
 - Are assumptions realistic? Is the model sound?
 - What are the contributions? How practical the solution?
 - Is the provided evaluation/proof fair and/or rigorous?
 - Are experiments repeatable and comparable?
 - How could you improve this work?

Choosing a Research Topic

- Try to find a problem/topic that you care about...
 - Or, at least, find one whose importance you can explain
 - You **NEED** to know how to sell your idea as a worthwhile research topic:
 - to your advisor
 - to the Thesis Follow-up Committee
 - to the community when you publish later

The Advisor(s)

- Your advisor will help you, but it is YOUR Masters/PhD
- It is your responsibility to make your advisor be excited about your work and work on it with you
- **Golden rules to respect his/her time and effort :**
 - Be responsible with deadlines
 - Every deadline you miss, you lose the respect of your advisor
 - Be careful with the quality of what you deliver
 - Before delivering something to your advisor(s), ask yourself: *“Is this the best I can do?”*



Doing Research

The Idea

- Always ask the following questions:
 - What is the main contribution?
 - Why is it different from previous works?
- That's when you'll thank yourself for having read enough to answer these questions with some confidence

Formalization

- Problem definition
 - Define your problem and show why solving it is important
 - A solution in search of a problem is just the wrong way
- System model
 - Define your constraints and assumptions
 - You should characterize unambiguously both the problem and the environment where the proposed solution is valid

Formalization

- Presenting the solution: Algorithm, Mechanism, Protocol
 - Intuition: give an intuitive overview of the solution
 - Self-containedness: choose the level of abstraction that fits the paper size
 - Pseudo-code: use good latex packages like algorithm2e to enhance presentation, use line numbers
- Formalizing the solution:
 - Operation: describe the operation of your solution concisely but precisely, referring to the pseudo-code (refer to line nrs)
 - Proofs: no protocol/algorithm is correct until proven so
 - Metrics: prototype or simulation may be useful ways of showing your point, whether or not you have made a proof

Implementation

- If your work requires implementation, try first to modify something that is already done/used
- Advantages:
 - Well-written (maybe) code but above all it's tested
 - You (automatically) gain a base for comparison
 - Makes the work more interesting for reviewers or thesis committee members
- Disadvantages:
 - Code from others is (generally) more complex than our toy examples and prototypes
 - The code may not work as expected (e.g., Zyzzyva)

Evaluation

(Be honest and critic but don't be dumb!)

- Two attitudes to avoid
 - Being too smart: evaluate only the cases that you know are advantageous for your approach; ignore negative outliers
 - Being too critic: over-evaluate, -discuss and -justify the cases in which your approach is not the best one
- Common mistakes:
 - Not defining the questions that the evaluation aims to answer
 - Not giving enough detail so that experiment is reproducible
 - Not justifying experiment's parameters and workloads
 - Not comparing the proposed approach with others
 - Not interpreting, explaining and justifying obtained results



The Papers

Writing Papers

- Writing well is very hard!
 - First step to writing well is reading a lot
 - Then: practice, practice, practice
 - Every good paper is the result of many successive refinements
- Each paper has a “*champion*”
 - He/she is the owner of the paper, responsible for splitting the work among authors, asking for their parts and integrating the results in a single paper
 - Never work on a paper without a champion!



Writing Papers

- General philosophy:
 - Tell people about the problem you are going to solve
 - Tell people how you solve the problem
 - Tell them you solved it!

Writing Papers

- **TODO list:**
 - Description of the problem
 - Make contribution and significance clear
 - Related work
 - Describe environment and model
 - Describe the solution
 - Validate your solution
 - **Lessons learned** (Why is your paper worth reading?)

Writing Papers

- What writing a good scientific paper is about
 - it must: (i) not only be correct; but (ii) perceived as useful by the community; and (iii) interesting to read
 - papers with just (i) count for your curriculum but they are *write-only* papers, i.e. papers that no one reads, *ergo* no one cites
 - papers with (i) and (ii) are ok, specially for Calvinists
 - papers with all three, readers will: love you for that, cite you a lot more, be willing to read your next one

Writing Papers

- Steps to writing a paper:
 1. Write the storyboard for yourself and other authors: a paper should be a good story
 2. Build a structure (sections and sub-sections)
 3. Each section must be filled with a bulleted list
 - *You are telling a story, each argument needs to be linked...*
 - *A scientific text is an algorithm in itself (hence LaTeX☺)!*
 4. Add figures, tables, and informal references
 5. Consolidate bullets into paragraphs
 6. Collect formal references and related work
 7. Reiterate by successive refinement until done

Writing Papers (wrap-up)

- The introduction needs to be perfect
 - Most reviewers can decide to reject your paper after reading the introduction
- Same for the presentation and style (text, figures and general appearance)
 - Remember, we don't do write-only papers
- Ask for feedback from your colleagues
 - Sometimes better if some don't work in the same area (like reviewers); feedback is fundamental!
 - Include a couple of outside experts

Submitting Papers

- Workshops
 - Very good for
 - disseminating early results
 - discussing a problem
 - getting feedback
 - meeting other people working on your area
 - Counts little for CV evaluation
 - Some of them are very good (and competitive): HotOS, HotNet & HotDep

Submitting Papers

- Conferences
 - The really good conferences in CSE may be harder and have more prestige than the best journals from IEEE/ACM
 - TYP acceptance rate less than 20%
 - Papers with 12-16 pages (as long as some journals!!!)
 - These are what we call *heavy-weight conferences*
 - PCs in each community expect a particular style of papers, so before submitting to a top conference, try to learn their style (i.e., read a lot!)

Submitting Papers

- Some Good to VG conferences (not complete):
 - Distributed Systems: ICDCS, IPDPS, Middleware
 - Distributed Syst. Theory: PODC, DISC, OPODIS
 - Dependability: DSN, SRDS, ISSRE
 - Security: Security & Privacy (Oakland), CCS, USENIX Security, NDSS, Crypto
 - Networks: SIGCOMM, INFOCOM, NSDI, CoNEXT
 - Systems: SOSP/OSDI, EuroSys, USENIX ATC
 - Real-time: RTSS, RTAS, EuroMicro

Submitting Papers

- Acceptance rate
 - A good half of the papers submitted to a top conference *don't stand a chance* even before the PC show starts
 - From the remainder, bottom half have *little chances*
- If you follow the rules presented, you have:
 - a good chance of staying out of the sudden-death half, right from the beginning
 - Getting to the top quarter and fighting for an accept is another thing...

Submitting Papers

- As you build experience, you should aim to *systematically* be in the top 25%
 - You get to know you're there because reviews get better
 - Getting there implies keeping on reading reviews with self-criticism and scrupulously analysing constructive criticism
 - Above a certain standard, fair English is an obstacle --- not making mistakes is not enough, you need style.
 - Improve! (subscribe to, say, National Geographic ☺)
 - Rely on senior co-authors, their touch may make the difference
- Still, you paper may be accepted or not ☺
 - Everyone has rejected papers!

Submitting Papers

- Journal
 - Disadvantages:
 - “arguably” less immediate visibility, which may be counterproductive in a lively field as CSE
 - to overcome this, consider first submitting to conferences and evolve best works to journal
 - Advantages:
 - Science bureaucrats love it, gives substance to your CV and plus it makes sense, it’s an archival grade work, read below

Submitting Papers

- Papers in the best journals are **substantive** and **archival grade**
 - Clear and complete contribution in a subject
 - Rigorous in the formalization, proofs or metrics
 - Carefully evaluated, no loose ends
- Reviewers are generally more responsible and accountable
 - You have a chance for a dialogue and rebuttal

Submitting Papers

- Revising and Responding to Reviewers
 - Always show that you took reviewers' comments into account, through the response letter
 - Consider politely challenging the review points with which you don't agree, the editor is an arbiter between you and the reviewer
 - A good method to prepare both your revision and your response, is to pass all reviews to a text processor and exhaustively comment all significant remarks *in-line in different colour*, proposing what to do to address or challenge

Submitting Papers

- Some good journals and magazines (far from complete) in no special order:
 - IEEE Transactions on ...
 - ACM Transactions on ...
 - Journal of ACM
 - Distributed Computing (Springer)
 - Journal of Real-Time Systems (Springer)
 - Computer Networks
 - IEEE Security and Privacy
 - Journal of Computer Security
 - Journal of Parallel and Distributed Computing
 - Computer Journal

The Reviewer

- Often (though not always) reviewers are very smart and have good intentions
- However,
 - They don't have time
 - They expect fair amounts of scientific and engineering work
 - They may not be experts in your topic
 - Some (rare) may actually not have good intentions

The Reviewer

- Keep these things in mind:
 - Don't make it easy for them to reject your paper
 - Try to finish it up as sphere (no place to grab)
 - Citations are free, certain people don't like not to be cited
 - Don't belittle past work that you are advancing from:
 - you should step on others' shoulders, not on their toes
 - you may be next...

Navigators' Publishing Policy

- Submit preliminary work early to a *good* workshop
- Submit a finished paper to a *good* conference
- If accepted, great!
 - If it is worthwhile, prepare an extended version (at least 25% of new content) and submit to a journal
- If rejected, ask yourself:
 - Some problems or just unlucky? Solve them and try again
 - Misunderstood? Under fire? Improve and send to a journal

To Conclude...

- What you get for staying in the academia:
 - You don't need to work under direct orders
 - You get to participate in defining what you work on
 - You get to know the world and meet the smartest people
 - You have substantial freedom to manage your time
- What you must give:
 - Reciprocate with top quality, self-responsibility, team spirit
 - **Work hard! Be better than you were yesterday!**
 - Love what you do and be proud of how good you are
 - Don't be afraid to have ideas, ask questions, criticize
 - Be your greatest critic but accept constructive criticism

Some References

- Simon Peyton Jones, **How to give a good talk and write a good paper**
 - <http://research.microsoft.com/en-us/um/people/simonpj/papers/giving-a-talk/giving-a-talk.htm>
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- Strunk & White. **The Elements of Style.** 4th edition. Longman.
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 - <http://pgbovine.net/PhD-memoir/pguo-PhD-grind.pdf>
- Levin & Redell. **How (and how not) to write a good systems paper.**
 - <http://www.usenix.org/event/samples/submit/advice.html>
- John Wilkes. **How to write a good [systems] paper (things I wish my mother had told me), EuroSys 2006 Authoring Workshop**
 - http://www.cs.kuleuven.be/conference/EuroSys2006/authoring_workshop/wilkes.pdf
- Material in the pages of professors Priya Narasimhan and Mike Dahlin
 - <http://www.cs.cmu.edu/~priya/tech-writing.html>
 - <http://www.cs.utexas.edu/users/dahlin/advice.html>